Leicestershire's future

The plan for change



Have your say on the council's draft vision and strategy for communities & wellbeing 2016-2020

Providing less: supporting more









Tell us how this might affect you -

www.leicestershire.gov.uk/communities-and-wellbeing-consultation

For general enquiries or comments about this consultation phone **0116 305 1058** or email **CWStrategy@leics.gov.uk**

What is the communities & wellbeing service?

The communities & wellbeing service provides a range of services, including:

Libraries – Provides books and other information sources for reference or borrowing as well as facilities and activities relating to the provision of books and information.

Museums & heritage sites and collections – Preserves and provides access to collections which relate to the history, culture and people of Leicestershire.

Records Office of Leicestershire, Leicester and Rutland - Preserves and provides access to resources for researching the history and culture of Leicestershire, Leicester and Rutland.

Care Online - Provides help to vulnerable adults in the community to use computers and the internet

Creative Leicestershire – Supports the development and sustainability of creative industries and artists in Leicestershire, Leicester and Rutland in partnership with other organisations.

Creative learning services - Provides a range of educational resources and expertise to schools and colleges via a paid for subscription.

Leicestershire adult learning service - Delivers accredited and non-accredited adult education courses in over 130 community venues.

The service employs 471 staff and is supported by 300 volunteers.

The service spends £6.8 million on staff and £2.9 million on running costs. The service also receives £4.0 million of income to give an annual budget of £5.7 million.

Why change?

Leicestershire County Council has saved more than £100 million over the last five years and is having to save a further £78 million over the next four. It is becoming clear we have to make savings across all areas of the council's work. For the communities & wellbeing service this will mean that by 2018 funding will reduce by over 30% to £3.9 million. This means we will have to deliver or enable access to libraries, heritage and learning services differently in the future.

We also need to make sure that these services reflect what is happening in the world around them. This means taking account of social, technological and cultural changes. For example, the internet makes it easy for those with the right skills and technology to download a book or find out information on anything they choose.

What are we consulting on?

The County Council has developed a draft strategy for the communities & wellbeing service. This strategy will inform changes to our libraries, heritage and learning services and create new cultural and learning opportunities for the future.

We have developed a new approach for libraries, heritage and learning services in the county. This would allow us to meet our statutory and legal requirements, the challenge of decreasing resources and the changing expectations of those using these services.

The strategy will build on work with local libraries and independent museums to support communities to manage and make use of resources and collections held by the council, use resources to make communities more resilient and self-supporting and work with partners to enhance and improve health and social care, economic development, learning and skills.

We have described some ideas for how we can deliver the new strategy and we want to know your views on these and how we can turn them into more detailed plans. The feedback you provide will be used to inform the services we provide in the future.

Further information about the proposals can be found in the draft communities & wellbeing strategy www.leicestershire.gov.uk/communities-and-wellbeing-consultation

Who would this affect?

- Local communities, councils and businesses
- Other providers of cultural, health, tourism, social care and learning services
- All Leicestershire residents, including council tax payers who pay for community and wellbeing services
- People who use community and wellbeing services now, and those who might use them in the future

Our principles

The draft strategy introduces five "principles". The principles are statements about the way we plan to work – our aims and goals. The principles are summarised below:

1. The right person/the right community

We will support communities to develop services for everyone and target specific services to those who have need of them the most.

2. The right time

Services will be available at times and in ways that allow people to continue to use them.

3. The right place

Services can be accessed at an appropriate and cost effective location taking into account the needs of different people and communities.

4. The right support

People and communities will be provided with the right support to use services and are supported to develop the capacity to deliver services for themselves and others.

5. The right partners

We will work with other organisations to identify and deliver services that could benefit specific groups and communities. We will have to do this in a way that makes the best use of the budget that is available.





Our proposals in detail

The draft strategy explains the approach that will be used to enable and deliver services. The strategy describes the three ways this will be done, which are summarised below:

Enabling and supporting communities

Building on the work to support communities to manage their local library, we will develop support services for communities so that they can support themselves and co-design and co-develop services as equal partners with the council and other stakeholders.

Access to services

We will review our network of funded venues, explore the use of technology to increase self-service at some venues and develop more virtual and digital services to improve access.

Support key strategies in preventing and reducing need

We will work with partners to identify and evidence the types of services that are needed and consult with communities about these services. We will review and reduce our current targeted services that are funded solely by the council.

We have published our draft Communities & Wellbeing Strategy for 2016-2020 'Providing less: Supporting more'. The strategy can be accessed via **www.leicestershire.gov.uk/communities-and-wellbeing-consultation**

How we can deliver our strategy

To turn the strategy into new ways of working we have some ideas for what we can do to make this happen. We would like your views on these initial ideas and if you think there is anything else you think we should consider.

Enabling and supporting communities

Our initial ideas for enabling and supporting communities are:

- Reshape the service to improve support to communities in order for them to design and create their own cultural activity
- Enable future services to be co-designed and co-developed with local communities and stakeholders

Access to services

In order to meet the future budget our initial ideas for planning access to services are:

- Reduce the number of libraries that are fully funded by the county council
- Reduce the number of county council funded museum & heritage venues
- Reduce opening hours across communities & wellbeing venues
- Develop more virtual and digital/online services (such as making more museum and heritage collections available online 24/7)
- Introduce self-service technology to allow access to library venues
- Introduce charges for more of our services
- To work with other organisations to deliver services and activities.

Supporting key strategies in preventing and reducing need

The communities & wellbeing service provides a range of targeted services to help improve outcomes for individuals and communities. In the future there will not be the resources to continue to provide all of these. Our initial ideas are to work with strategic partners to identify and evidence the services that contribute most to wider aims and objectives and look at joint commissioning solutions. Below is a list of the outcomes that the service currently contributes to, with examples of how we do this. We would like your feedback about their importance to preventing and reducing people's need for access to and/or support from other public services.

Outcome	Examples of how we do this
	Wriggly Readers (reading sessions for babies and children aged 0-4)
Supporting children's learning	Summer reading challenge for children and young people
	Curriculum based, interactive activities at museums and heritage sites
	 Targeted adult learning opportunities for people with learning disabilities and difficulties
Supporting vulnerable people	Targeted volunteering opportunities for people from particular groups or with particular disabilities
	Home library service
	Care Online which supports vulnerable people with IT
Promoting, preserving and	Exhibitions, talks and events about local and family history
accessing Leicestershire's history	Green Plaque Awards Scheme
	Providing IT skills training and taster sessions
Development of digital services	Providing help to vulnerable adults in their own homes to use computers and the internet
Supporting better health and wellbeing	Reading Well - books on prescription collection that supports people in using self-help reading
WellDeling	Services that support dementia
Promoting the value of reading	Summer Reading Challenge for children and young people
Tromoting the value of reading	Exhibitions and talks about authors and/or types of books
Contributing to the local economy	Providing museums and heritage sites which contribute to the tourist and visitor economy
Continuating to the local economy	Supporting the creative industries in Leicestershire, Leicester and Rutland through Creative Leicestershire
Enabling access to information	Signposting to other local services and organisations
Supporting learning in the community	 Supported learning in libraries and museums Leicestershire Adult Learning Service (LALS)

How the consultation will work

The consultation will begin on 8 February 2016 and will end at midnight on 2 May 2016

During this period, we will be holding workshops and meetings for those people most affected by the changes. Further information about these events can be found at **www.leicestershire.gov.uk/ communities-and-wellbeing-consultation**

To submit your views please fill out the consultation questionnaire and make sure it reaches us by midnight 2 May 2016 at the latest.

The survey is available online at www.leicestershire.gov.uk/communities-and-wellbeing-consultation

Paper copies or easy read copies of the questionnaire are available on request by calling **0116 305 1058**

If you are able to, please complete the questionnaire online as it will save us money.

You can send your completed questionnaire to the following freepost address

Communities and Wellbeing Consultation Leicestershire County Council Have Your Say FREEPOST NAT 18685 Leicester LF3 8XR

If you need help to complete the questionnaire or have any questions about the consultation, please call **0116 305 1058**

What happens next?

When the consultation closes in May 2016, we will report the results back to the council's Cabinet in June 2016, together with an implementation plan which takes into account the consultation feedback and ask for their approval to implement these strategies.

This information is also available in Easy Read format



Call **0116 305 1058** or email **CWStrategy@leics.gov.uk**

You can view the latest information in a number of ways

Visit us online www.leicestershire.gov.uk/communities-and-wellbeing-consultation

Our web pages will be kept up-to-date with the latest information and developments.

You'll also be able to access the survey at www.leicestershire.gov.uk/communities-and-wellbeing-consultation

Send an email to **comms@leics.gov.uk** to register for the latest news and updates



Follow us @leicscountyhall for general updates from the council, including the developments on the budget.

Alternatively, you can telephone **0116 305 1058** to ask for information in printed or alternative formats.

જો આપ આ માહિતી આપની ભાષામાં સમજવામાં થોડી મદદ ઇચ્છતાં હો તો 0116 305 1058 નંબર પર ફોન કરશો અને અમે આપને મદદ કરવા વ્યવસ્થા કરીશું.

ਜੇਕਰ ਤੁਹਾਨੂੰ ਇਸ ਜਾਣਕਾਰੀ ਨੂੰ ਸਮਝਣ ਵਿਚ ਕੁਝ ਮਦਦ ਚਾਹੀਦੀ ਹੈ ਤਾਂ ਕਿਰਪਾ ਕਰਕੇ 0116 305 1058 ਨੰਬਰ ਤੇ ਫ਼ੋਨ ਕਰੋ ਅਤੇ ਅਸੀਂ ਤੁਹਾਡੀ ਮਦਦ ਲਈ ਕਿਸੇ ਦਾ ਪ੍ਰਬੰਧ ਕਰ ਦਵਾਂਗੇ।

এই তথ্য নিজের ভাষায় বুঝার জন্য আপনার যদি কোন সাহায্যের প্রয়োজন হয়, তবে 0116 305 1058 এই নম্বরে ফোন করলে আমরা উপযুক্ত ব্যক্তির ব্যবস্থা করবো।

اگر آپ کو بیمعلو مات سجھنے میں کچھ مدد در کا رہے تو براہ مہر بانی اس نمبر پر کال کریں 0116 305 1058 اور ہم آپ کی مدد کے لئے کسی کا انتظام کردیں گے۔

假如閣下需要幫助,用你的語言去明白這些資訊, 請致電 0116 305 1058,我們會安排有關人員為你 提供幫助。

Jeżeli potrzebujesz pomocy w zrozumieniu tej informacji w Twoim języku, zadzwoń pod numer 0116 305 1058, a my Ci dopomożemy.



Have your say on the council's draft vision and strategy for communities & wellbeing 2016-2020

Providing less: supporting more

Introduction

The Communities & Wellbeing Service provides a range of services, including libraries, museum & heritage sites, learning and creative services.

Planned budget reductions of 30% mean we will have to deliver or enable access to these services differently in the future. We also need to make sure that these services reflect what is happening in the world around them.

The County Council has developed a draft strategy for the Community & Wellbeing Service. This strategy will inform changes to our libraries, museums, heritage and learning services and create new cultural and learning opportunities for the future. We would like your views on our draft strategy.

We have also described some ideas for how we can deliver the new strategy and we want to know your views on these and how we can turn them into more detailed plans. The feedback you provide will be use to inform the services we provide in the future.

Further information on the proposals can be found in the draft vision and strategy for communities and wellbeing. Please read the supporting information provided before completing the questionnaire.

Please note: Your responses to the main part of the survey (Q1 to Q12, including your comments) may be released to the general public in full under the Freedom of Information Act 2000. Any responses to the questions in the 'About you' section of the questionnaire will be held securely and will not be subject to release under Freedom of Information legislation, nor passed on to any third party.

Q1	In what role are you responding	g to this co	nsultatio	n? Please	e tick <u>one</u>	e option	only.	
	Resident							
	Member of staff in the commun			vice				
	Volunteer in the communities a		service					
	County, district or parish/town of				.,			
	Representative of a voluntary s	_		-	munity gro	oup		
	Representative of a school/othe	er education (estabiishr	nent				
	Representative of a business Other (please specify below)							
	Other (please specify)							
Q2	If you indicated that you repres	ent an orga	anisation	n husings	s comm	unity ar	oun schoo	ol/other
QZ	education establishment, pleas				3, 0011111	idility giv	5up, 301100	on our ior
	Name:							
	Organisation:							
	This information may be subject to discle	osure under th	ne Freedon	n of Informat	ion Act 200	0		
_	I lavo aftara da como da tida fallar	wing comm	vunition (عطالمينا المصم	sing com	iooon		
Q3	How often do you use the follow Please tick one per row.	wing comm	iuriilles a	and wellbe	eing serv	ices?		
Q3	Please tick <u>one per row</u> .	Every week	Every month	Every 2-3 months	Once every 6 months	Once a	Less often	Never
Q3		Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick <u>one per row</u> .	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick <u>one per row</u> . Adult Learning Services	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick <u>one per row</u> . Adult Learning Services Bosworth Battlefield	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre Charnwood Museum	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre Charnwood Museum Creative Learning Service	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre Charnwood Museum Creative Learning Service Creative Leicestershire	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre Charnwood Museum Creative Learning Service Creative Leicestershire Donington le Heath Manor House	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never
Q3	Please tick one per row. Adult Learning Services Bosworth Battlefield Care Online Century Theatre Charnwood Museum Creative Learning Service Creative Leicestershire Donington le Heath Manor House Harborough Museum	Every	Every	Every 2-3	Once every 6	Once a	Less often	Never

	lease tick <u>one per row</u> .					
		A great deal	To some extent	Not very much	Not at all	Don't know
Ad	dult Learning Services					
Во	osworth Battlefield					
Ca	are Online					
Co	entury Theatre					
CI	harnwood Museum					
Cı	reative Learning Service					
Cı	reative Leicestershire					
Do	onington le Heath Manor House					
Н	arborough Museum					
Li	brary services					
M	lelton Carnegie Museum					
М	luseums and heritage services					
	ecords Office of Leicestershire, eicester and Rutland					
	Which of the following services lease tick up to five only	do you consi	ider to be <u>ı</u>	most importan	t overall?	
	Adult Learning Services					
	Care Online					
	Creative Learning Service					
	Creative Leicestershire					
	Library services					
	Museums and heritage services	(including Cen	tury Theatre	e)		
	Records Office of Leicestershire	, Leicester and	Rutland			

The way we will work (key design principles)

The draft Communities & Wellbeing Strategy has five principles. The principles are statements about the way we plan to work.

- The Right Person/The Right Community we will support communities to develop services for everyone and target specific services to those who need them the most.
- The Right Time services will be available at times and in ways that people can continue to use them.
- The Right Place services can be accessed at an appropriate and cost effective location taking into account the needs of different people and communities.
- The Right Support people and communities will be provided with the right support to use services and are supported to develop the capacity to deliver services for themselves and others.
- The Right Partners we will work with other organisations to identify and deliver services that could benefit specific groups and communities. We will have to do this in a way that makes the best use of the budget that is available.

Q6	To what extent Please tick <u>one</u>		r disagree with o	ur proposed prin	ciples?	
	Strongly agree	Tend to agree	Neither agree nor disagree	Tend to disagree	Strongly disagree	Don't know
	Willy do you sa		anything else you	THINK WE SHOULD	a consider :	

Our strategic approach

The draft Communities & Wellbeing Strategy explains the approach that will be used to enable and deliver services. The strategy describes the three ways this will be done:

<u>Enabling and Supporting Communities</u> - We will develop support services for communities so that they can support themselves and co-design and co-develop services as equal partners with the council and other stakeholders.

<u>Access to Services</u> - We will review our network of funded venues, explore the use of technology to increase self-service at some venues and develop more virtual and digital services to improve access.

<u>Supporting key strategies in preventing and reducing need</u> - We will work with partners to identify/evidence the types of services that are needed and consult with communities about these services. We will review and reduce our current targeted service provision that is funded solely by the Service.

Further information on the proposed approach can be found in the draft strategy.

Q7	To what extended Please tick on		r disagree with o	ur proposed app	roach?	
	Strongly agree	Tend to agree	Neither agree nor disagree	Tend to disagree	Strongly disagree	Don't know

How we plan to achieve our vision

To turn the strategy into new ways of working, we have some ideas for what we can do to make this happen. We would like your views on these initial ideas.

1. Enabling and supporting communities

How it works now:

- Local communities have support for developing creative businesses and independent museums
- Work is underway to enable local communities to manage their local library
- Communities are used to direct service provision

In four years time:

- Communities will be empowered to design and create their own cultural activity
- Communities will play a partnership role in developing cultural, creative and information services with the council: co-designed, co-delivered

Our initial ideas for enabling and supporting communities are:

- Reshape the service to improve support to communities in order for them to design and create their own cultural activity
- Enable future services to be co-designed and co-developed with local communities and stakeholders

Q8	To what extent do you agree or disagree with our ideas for enabling and supporting
	communities? Please tick one option only.

N I a i t la a u

Strongly agree	Tend to agree	agree nor disagree	Tend to disagree	Strongly disagree	Don't know
Why do you sa	ay this? Is there	anything else you	ı think we should	d consider?	

2. Access to services

How it works now:

- We have a large network of venues
- People rely on services to be provided for them
- Most services are provided physically and are reliant on staff to maintain opening hours

In four years time:

- Technology will be used more flexibly to improve access to our services
- More services will be available digitally and online, and people will be helped to access them
- Local communities will manage, sustain and control smaller venues

We will:

- Further review our network of fully funded venues
- Explore the use of technology to increase self-service at some venues
- Develop more virtual and digital services to improve access 24/7

Q9	In order to meet the future budget, to what extent do you agree or disagree with the following
	options that we could explore in relation to access to services? Please tick one per row.

	Strongly agree	Tend to agree	Neither agree nor disagree	Tend to disagree	Strongly disagree	Don't knov
Reduce the number of libraries that are fully funded by the county council						
Reduce the number of county council funded museum and heritage venues						
Reduce opening hours across communities and wellbeing venues						
Develop more virtual and digital/online services (such as making more museum and heritage collections available online 24/7)						
Introduce self-service technology to allow access to library venues						
Introduce charges for more of our services						
Work with other organisations to deliver services and activities						
Do you have any comments on these o	ptions? I	s there a	nything el	se we sh	ould con	sider?

3. Supporting key strategies in preventing and reducing need

How it works now:

- We provide a wide range of activities without always providing clear evidence of their value
- The service fully funds the majority of activities
- The service responds to most requests for activity/support
- Activities become part of business as usual

In four years time:

- Services will be targeted at specific groups and communities
- The council will co-commission time limited services depending on evidenced need
- Communities will be supported in deciding what services are offered
- The outcomes of the services will be reviewed to ensure that they contribute to wider strategic aims and objectives.

We will:

- Work with strategic partners to identify/evidence key commissioning areas
- Consult with communities about the service offer.
- Review and reduce our current targeted service provision that is currently funded solely by the council.

Q10	To what extent do you	agree or disagree	with our	ideas for	supporting	key strate	gies in
	preventing and reduc	cing need? Please	e tick <u>one</u>	<u>e</u> option o	nly.		

Strongly agree	Tend to agree	Neither agree nor disagree	Tend to disagree	Strongly disagree	Don't know
Why do you sa	y this? Is there	anything else you	ı think we should	d consider?	

	Very important	Somewhat important	Not very important	Not at all important	Don't know
Supporting children's learning					
Supporting vulnerable people					
Promoting, preserving and accessi Leicestershire's history	ng				
Development of digital services					
Supporting better health and wellbeing					
Promoting the value of reading					
Contributing to the local economy					
Enabling access to information					
Supporting learning in the community					
	ents?				
ny other comments 2 Do you have any other comm	ents?				
•	ents?				
2 Do you have any other comm Oout you cestershire County Council is co	ommitted to en				
2 Do you have any other comm	ommitted to en lice and that th ou would answ	ey meet the	e needs of a	ll sections o	of the no

Q14	Gender Identity: A person has an internal, deeply held sense of their own gender. For trans people, their own sense of who they are does not match the sex that society assigns to them when they are born.						
	Is your gender iden option only.	tity the same as t	ne gender y	ou were assign	ed at birth? P	lease tick <u>one</u>	
	Yes	☐ No					
Q15	What was your age	on your last birth	day? (Pleas	se enter your ag	ge in numbers	not words)	
Q16	What is your full po will not identify you		tell us how t	ar people are tr	ravelling to us	e our services. It	
Q17	Are you a parent or a carer of a young person aged 17 or under? Please tick one option only.						
	Yes	No					
Q18	If yes, what are the ages of the children in your care? Please tick <u>all</u> that apply						
	0-4	5-10		11-15		16-17	
Q19	Are you a carer of a	a person aged 18	or over? Ple	ease tick <u>one</u> op	otion only.		
Q20	Do you have a long Yes	-standing illness,	disability or	infirmity? Pleas	se tick <u>one</u> op	tion only.	
Q21	What is your ethnic	group? Please tid	ck <u>one</u> optio	n only.			
	White		Asian or Asia	n British	Other et	hnic group	
	Mixed		Black or Blac	k British			
Q22	What is your religion? Please tick one option only.						
	No religion			Dewish			
	Christian (all deno	ominations)		Muslim			
	Buddhist			Sikh			
	Hindu			Any other re	eligion		
Q23	Are you an employee of Leicestershire County Council? Please tick one option only.						
	Yes	☐ No					

Q24 Which of these, if any, do you use? Please tick <u>all</u> that apply				
Broadband at home				
Internet via dial up at home,				
Internet at work, place of study or elsewhere (e.g. library or internet café)				
☐ Internet via a smartphone				
Other				
None				
Q25 Which of these activities best describes what you are doing at present? Please tick one option only.				
Employee in full-time job (30 hours plus per week)				
Employee in part-time job (less than 30 hours per week)				
Self employed full or part-time				
On a government supported training programme				
Full-time education at school, college or university.				
Unemployed and available for work				
Permanently sick / disabled				
Wholly retired from work				
Looking after the home				
Doing something else				
Q26 Many people face discrimination because of their sexual orientation and for this reason we have decided to ask this monitoring question. You do not have to answer it, but we would be grateful if you could tick the box next to the category which describes your sexual orientation. Please tick one option only.				
☐ Bi-sexual ☐ Heterosexual / straight ☐ Other				
☐ Gay ☐ Lesbian				
Thank you for your assistance. Your views are important to us. When the consultation closes in May, we				

Thank you for your assistance. Your views are important to us. When the consultation closes in May, we will report the results back to the council's cabinet in June 2016, together with the commissioning strategy developed from the consultation feedback and ask for their approval to implement these strategies.

Please send your completed questionnaire by 2nd May to the following freepost address:

Communities and Wellbeing Consultation, Leicestershire County Council, Have Your Say, FREEPOST NAT 18685, Leicester, LE3 8XR

Data Protection: Personal data supplied on this form will be held on computer and will be used in accordance with the Data Protection Act 1998. The information you provide will be used for statistical analysis, management, planning and the provision of services by the county council and its partners. Leicestershire County Council will not share any information collected from the 'About you' section of this survey with its partners. The information will be held in accordance with the council's records management and retention policy. Information which is not in the 'About you' section of the questionnaire may be subject to disclosure under the Freedom of Information Act 2000